



Robert J. Kueppers **Deputy CEO—Regulatory and Public Policy** **and Vice Chairman** **Deloitte LLP**

Robert J. Kueppers is deputy CEO of Deloitte LLP and has 35 years of professional experience. As deputy CEO, he works closely with the CEO of Deloitte LLP and is responsible for regulatory and public policy matters. Mr. Kueppers also provides direction for quality, risk, and legal affairs. He is also a vice chairman of Deloitte LLP and serves major clients of the firm in an advisory capacity.

Mr. Kueppers previously served as the senior technical partner with Deloitte & Touche LLP in its national office in Wilton, Connecticut. Prior to that, Mr. Kueppers was in charge of the professional practice group, served as the national director of SEC services, and served as the national director of independence.

From 1992 to 1996, Mr. Kueppers was the chief financial officer of an SEC-reporting manufacturing company in New York. In the mid 1980's, Mr. Kueppers was a professional accounting fellow in the Office of the Chief Accountant at the SEC in Washington, DC.

Mr. Kueppers began his career with Deloitte & Touche LLP in Minneapolis, Minnesota, after graduating from the University of Minnesota in 1976.

Mr. Kueppers is active in issues affecting the auditing profession and a frequent speaker and writer on these topics. In 2009 he was recognized by *Directorship* magazine as one of the top 100 influential professionals in corporate governance and in the boardroom. Mr. Kueppers is also a member of the University of Minnesota's Carlson School of Management Board of Overseers, a member of Yale School of Management's Board of Advisors for the Millstein Center for Corporate Governance, a trustee and past chairman of the SEC Historical Society in Washington, D.C., and a member of the Board of Directors of the United Way of New York City.

In addition to those mentioned above, the following are current and previous roles and positions that Mr. Kueppers has held throughout his career:

- Chairman of the executive committee of the Center for Audit Quality in Washington, D.C.
- Past member of the Public Company Accounting Oversight Board's Standing Advisory Group
- Past chairman of the Center for Public Company Audit Firms
- Past chairman of the executive committee of the AICPA SEC Practice Section
- Advisory partner for high profile Deloitte clients (Dow Chemical Company, General Motors Company, and Best Buy Co. Inc.)
- Leadership partner for Deloitte client The Southern Company Inc.
- Special advisor to the Fannie Mae engagement team
- Advisor to Deloitte LLP Board of Directors
- Member of Deloitte LLP Executive Committee